

Lecture 21: Strategic Interaction and Game Theory



Clicker Question

What types of firms are ***most likely*** to engage in costly ***rent-seeking***...?

Strategic Interaction

- In perfectly competitive markets (like the market for corn), firms do not compete with other firms on an individual basis.
 - If Farmer Jane grows corn, she couldn't care less about what Farmer Jones is doing.
 - Farmer Jane looks up the price of corn in the newspaper or online,...
 - and she bases her business strategy on the price.
 - Farmer Jane does **NOT interact strategically** with her competitors.

- Monopolies, too, have **NO strategic interaction** with competitors (unless there are potential entrants, they have no competitors 😊).
- But suppose two fancy hotels are located across the street from one another (a duopoly).
 - The owner of each hotel will be interested in the **business strategy** of the other owner,
 - because customers could easily switch between hotels.

 - Each owner will base her own business strategy...
 - ...on her beliefs about the strategy of her competitor.

 - This is an example of **strategic interaction**.

■ Strategic interaction is very important when a small number of people or firms engage in ***bargaining***, ***conflict*** or ***competition***.

- Duopoly (two competing firms)
- Oligopoly (several competing firms)
- Contracts
- Legal Disputes
- Political campaigns

Clicker Question

In which of the following cases is strategic interaction ***least*** important?

Game Theory

- **Game Theory** refers to a set of mathematical tools used to analyze strategic interaction.
 - Game theory is often applied in economics, political science, and military science,...
 - but game theory is **not** commonly applied to ordinary games like chess or tennis (at least not yet 😊).
- In game theory,
 - **players** (decision makers)...
 - adopt **strategies** (complete plans of action)...
 - and receive **payoffs** (rewards or punishments), which depend on the strategies of all of the players.
- There must be at least two players in a game, but games with any number of players can be analyzed.

Strategies

- A **strategy** is a **complete plan** that describes the **action** a player will take **in every circumstance** that she can observe.
 - Sometimes, a strategy will involve only one action:
("I'll ask my boss for a raise [salary increase].")
 - But some strategies are complex plans that involve many possible actions (*e.g. military strategies*).

Coordination in Business

- Sometimes firms can increase profits by coordinating their strategies.
- **Example:** If a men's clothing shop and a women's clothing shop locate in the same mall, both may attract more customers.

- **Example:** If two similar hardware stores locate further apart, they can charge higher prices, because they won't have to compete with each other.

- There are many other examples where firms can increase profits by coordinating.
 - One firm supplies inputs to another firm ***precisely when they are needed.***
 - All firms in a shopping center stay open during the ***same hours.*** [Why?]
 - All car thieves steal cars on the ***same day,*** so that police are spread thin.
 - Firms put their trucks on the road at ***different times,*** in order to avoid congestion.

Battle of the Sexes

- The **Battle of the Sexes** is a game-theory model of coordination in business (or in personal relationships).
- To keep the game simple, only two players are modeled.
- Vanesa wants to go to a football match **F**, but Miguel wants to go to the opera **R**.
- If they both do **F**, then Vanesa gets payoff **2**, and Miguel gets **1**,
- and if they both do **R**, then Vanesa gets **1** and Miguel gets **2**.
- But if they do different things, then both get **0**.
- Each must buy his/her ticket without knowing what the other is doing. [*Miguel forgot to charge his cell phone.*]

| | | Miguel | |
|--------|---|--------|------|
| | | F | R |
| Vanesa | F | 2, 1 | 0, 0 |
| | R | 0, 0 | 1, 2 |

Game-Theory Terminology

- Vanesa and Miguel are **players**.
- **F** and **R** are **strategies**. (In this case each strategy involves only one action.)
- **{F, R}** is the **strategy space** (the set of allowable strategies).
- **2, 1** and **0** are payoffs.
- Each cell in the table corresponds to a **strategy profile** (one strategy for each player), and the contents of the cell are the payoffs corresponding to that profile.
 - For example, the top-right cell represents the strategy profile **(F, R)** (Vanesa chooses **F**; Miguel chooses **R**).
 - **0** for Vanesa and **0** for Miguel are the corresponding payoffs.

| | | Miguel | |
|--------|---|--------|------|
| | | F | R |
| Vanesa | F | 2, 1 | 0, 0 |
| | R | 0, 0 | 1, 2 |

- The Battle of the Sexes is modeled as a **normal-form game**.

- Each row represents a strategy for one player (Vanessa),...
- Each column represents a strategy for the other player (Miguel).
- The row player chooses up or down;
- the column player chooses left or right.

| | | | |
|----------------|------------|---------------|----------|
| | | <i>Miguel</i> | |
| | | ↓ <i>F</i> | <i>R</i> |
| <i>Vanessa</i> | → <i>F</i> | 1 | 0 |
| | <i>R</i> | 0 | 2 |
| | | 0 | 1 |

- In textbooks, the game is usually illustrated in black and white,...

| | | | |
|----------------|----------|---------------|----------|
| | | <i>Miguel</i> | |
| | | <i>F</i> | <i>R</i> |
| <i>Vanessa</i> | <i>F</i> | 2, 1 | 0, 0 |
| | <i>R</i> | 0, 0 | 1, 2 |

- with the first number inside each cell representing the payoff to the row player,
- and the second to the column player.

Applying Game Theory

- Can we use game theory to predict the outcomes of strategic interaction?
- What strategies should we expect Vanessa and Miguel to adopt in their “battle of the sexes”?
- Unfortunately, game theory has a number of different **“solution concepts”** that sometimes predict different outcomes.
- The most commonly used solution concept is the **Nash equilibrium**, named after the mathematician *John Nash* [Nobel Prize, 1994].
 - Sometimes we call it simply “an equilibrium.”

Nash Equilibrium

- A [**Nash**] **equilibrium** is a strategy profile in which each player has chosen the strategy that is a **best response** to the strategies of the other players.
- Equivalently, in a Nash equilibrium, if all players found out what the others were going to do,...
- ...**no** player would want to **deviate** [change] from her chosen strategy.
- Does the word “equilibrium” make sense for this this situation? Why?

Equilibrium in the Battle of the Sexes

- What is Vanesa’s best response if

- Miguel chooses **F** ?

◆ Answer: Vanesa chooses **F** and gets 2 instead of 0.

- Miguel chooses **R**

◆ Answer: Vanesa chooses **R** and gets 1 instead of 0.

- What is Miguel’s best response if

- Vanesa chooses **F** ?

◆ Answer: Miguel chooses **F** and gets 1 instead of 0.

- Vanesa chooses **R**

◆ Answer: Miguel chooses **R** and gets 2 instead of 0.

- Result: if a cell has two circles, then each strategy in the profile is a best response to the other strategy in the profile.

- Therefore, $\langle F, F \rangle$ and $\langle R, R \rangle$ are both Nash equilibria.

| | | Miguel | |
|--------|---|-----------|-----------|
| | | F | R |
| Vanesa | F | ★ (1) (2) | 0 |
| | R | 0 | ★ (2) (1) |

Finding Equilibria by Checking for Deviations

- Suppose both Vanesa and Miguel decide to go to the football match.

- Is that an equilibrium?
- Given that Miguel has chosen **F**, what happens to Vanesa if she deviates from **F** to **R**?
 - ◆ Answer: she would get **0** instead of **2**.
 - ◆ So **F** is Vanesa's best response to Miguel's **F**.

| | | Miguel | |
|--------|---|--------|------|
| | | F | R |
| Vanesa | F | 2, 1 | 0, 0 |
| | R | 0, 0 | 0, 2 |

- Given that Vanesa has chosen **F**, what happens to Miguel if he deviates from **F** to **R**?
 - ◆ Answer: he would get **0** instead of **1**.
 - ◆ So **F** is Miguel's best response to Vanesa's **F**.
- Result: the strategy profile **(F, F)** IS an equilibrium!
- Likewise, **(R, R)** is an equilibrium.

- Suppose Vanesa goes to football and Miguel goes to the opera **(F, R)**.

- Is **(F, R)** an equilibrium?
- Given that Miguel has chosen **R**, what happens to Vanesa if she deviates from **F** to **R**?
 - ◆ Answer: she would get **1** instead of **0**, so she **would** deviate.
 - ◆ **F** is **not** Vanesa's best response to Miguel's **R**.

| | | Miguel | |
|--------|---|-----------------|-----------------|
| | | F | R |
| Vanesa | F | 2, 1 | 0, 0 |
| | R | 0, 0 | 0, 2 |

- Therefore **(F, R)** is **not** an equilibrium!
- We do not have to ask if Miguel would also deviate.

- Likewise, **(R, F)** is not an equilibrium.

- In the “Battle of the Sexes” coordination failure is not an equilibrium!
- Miguel would have to do what Vanesa wants, or *vice versa*.
- Both of these equilibria are called **pure-strategy** equilibria, because neither player’s strategy contains actions chosen at random.
- There is a **mixed-strategy** equilibrium also: Vanesa goes to football with probability **2/3** and to the opera with probability **1/3**. Miguel does the opposite. *[You are not required to know this.]*
 - Extra credit: prove that this is an equilibrium 😊 !

The Compatible Couple

- Anandi and Sharun like to be together, but more important, they both like **R** more than **F**.
- Anandi gets **2** if she is alone at **R** and **4** if they are together at **R**. Sharun gets **3** and **5**.
- For Anandi, we say that **R** is a **strictly dominant strategy**, because she always prefers **R** to **F** no matter what Sharun does.
- For Sharun, **R** is also strictly dominant.
- $\langle R, R \rangle$ is a Nash equilibrium, because strictly dominant strategies are always best responses to each other (and to any other strategy).
- Also, $\langle R, R \rangle$ is the only Nash equilibrium, because each player can have only one strictly dominant strategy.

| | | Sharun | |
|--------|---|--------|------|
| | | F | R |
| Anandi | F | 1, 2 | 0, 3 |
| | R | 2, 0 | 4, 5 |

Clicker Question

A strategy profile is a Nash equilibrium of a game if ...

The Fiat-Money Game

- Acceptance of fiat money is also a coordination game.
- If *Ma* and *Huang* both accept dollars (**A**) in exchange for goods, then both benefit from voluntary exchange.
- But if *Ma* accepts dollars (**A**) and *Huang* rejects them (**R**), then *Ma* loses.
 - He sells his goods, but he cannot buy anything with the money he receives.
- If both *Ma* and *Huang* reject the dollar, then neither benefits from voluntary exchange, but neither loses anything either.

| | | <i>Huang</i> | |
|-----------|----------|--------------|----------|
| | | A | R |
| <i>Ma</i> | A | 1, 1 | 0, -1 |
| | R | 0, -1 | 0, 0 |

Clicker Question

Which is the complete list of [pure-strategy] Nash equilibria ...?

| | | <i>Huang</i> | |
|-----------|----------|--------------|----------|
| | | <i>A</i> | <i>R</i> |
| <i>Ma</i> | <i>A</i> | 1, 1 | 0, -1 |
| | <i>R</i> | 0, -1 | 0, 0 |

Cooperation versus Competition

- Sometimes cooperation is more profitable or productive than competition.
- But cooperation can be hard to maintain.
- If all other firms (or players) are cooperating, it may be profitable for an individual firm to “defect” or cheat.

- **Example:** Coke and Pepsi could each earn more if they could both spend less on advertising.
- **Example:** The U.S. and Russia would both be better off if they could commit to keeping fewer nuclear weapons.

- The game-theory model of cooperation vs. competition is called the “**Prisoners’ Dilemma**”

Prisoners’ Dilemma

- Thelma and Louise have been caught by the police.
 - Police have evidence to put them behind bars for 5 years each,...
 - but with a confession, the police could get 20-year sentences.
 - So the police offer them the following terms:
 - ◆ If only one person confesses, she will get only 2 years in prison, but the other gets 20 years,
 - ◆ ...but if both confess, each gets 15 year in prison.
- Thelma and Louise each has two possible strategies:
 - Silence (S) [Try to cooperate with the other player.]
 - Confession (C) [Follow narrow self-interest.]
- Each has to make her choice without knowing what the other will do.

| | | | |
|---------------|----------|---------------|-----------|
| | | <i>Louise</i> | |
| | | S | C |
| <i>Thelma</i> | S | -5 -2 | -5 -20 |
| | C | -20 -15 | -2 -15 |

Equilibrium in the Prisoners' Dilemma

- Suppose both Thelma and Louise decide to stay silent (**S**).

- Is that an equilibrium?
- Given that Louise has chosen **S**, what happens to Thelma if she deviates from **S** to **C**?
 - ◆ Answer: she would get -2 instead of -5.
 - ◆ So Thelma *would deviate* to **C**!

| | | Louise | |
|--------|---|--------|-----|
| | | S | C |
| Thelma | S | -5 | -2 |
| | C | -20 | -15 |

(Note: In the original image, the -2 in the top-right cell and the -15 in the bottom-right cell are circled in red. The -2 in the bottom-left cell and the -15 in the bottom-right cell are circled in blue. A yellow star is placed over the -15.)

- Therefore, **(S, S)** IS NOT an equilibrium!

- In fact, for each player, confession **C** is a strictly dominant strategy—i.e. it is better to play **C**, no matter what the other person does.

- **(C, C)** is an equilibrium—the *only* equilibrium, even though both would be better off *if they could commit* to silence **S**! [**(S, S)** Pareto dominates **(C, C)**.]

■ Example: Prisoners Dilemma--OPEC

- OPEC is an organization of petroleum-producing countries that promise to cooperate.
- OPEC sets production limits for each member country, which pushes up the petroleum price.
- But a number of countries cheat and produce more petroleum than OPEC rules allow.
- Some analysts believe that OPEC is completely ineffective...
- and the price of petroleum ends up at the competitive price.

Cooperation and the Prisoners' Dilemma

- The prisoners dilemma illustrates how difficult it is for competing firms to cooperate with each other, even when cooperating is Pareto efficient.
- Whatever they have agreed to, each player can do better by cheating (following narrow self-interest).
- That is why OPEC countries cheat and overproduce.
- That is why firms and political candidates employ negative advertising.
- Too bad (for them) that they cannot make a binding commitment.

Clicker Question

Which strategy profiles have Pareto-dominated (inefficient) payoffs?

| | | Louise | |
|--------|---|---------|----------|
| | | S | C |
| Thelma | S | -5, -5 | -2, -20 |
| | C | -20, -2 | -15, -15 |

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